

MEMORANDUM FOR THE ASSISTANT DIRECTOR, DAE

THROUGH: Chief, Intelligence Staff

SUBJECT: Proposed Concept for Future OIC
Production of Staff Intelligence

1. PRESENT PRODUCTION.

Written OIC production of staff intelligence now consists of Situation Reports and ORE Special Estimates. Within existing capabilities, Situation Reports on all countries or areas of the world are being produced on a scheduled basis and, if necessary, revised monthly. Situation Reports on functional subjects on a global basis are planned for the future. ORE Special Estimates are produced on specific subjects as the occasion arises and within the limits of ORE capabilities after current intelligence requirements are met. Situation Reports therefore represent a routine scheduled production, while ORE Special Estimates are generally of an unanticipated unscheduled nature.

a. Situation Reports. These Reports, as produced at present, contain considerable basic intelligence combined with a very general and brief analysis of factors which may affect US national security. These Reports, however, are considered both necessary and desirable and should be continued at present for the following reasons:

(1) In most cases, they are the first integrated national intelligence studies on each of the countries or areas covered, which have ever been available to policy-making and intelligence officials of the Government.

(2) Their preparation automatically ensures that all aspects of the situation (political, economic and military) are duly considered and analyzed. In this respect, these Reports encourage well-rounded research activities within ORE.

b. ORE Special Estimates. Although these reports are designed to furnish studies of the most significant developments affecting the national security as they occur, ORE Special Estimates to date have been largely a reflection of the personal

CONFIDENTIAL

information. Many significant developments worthy of ONE Special Estimates have not been covered in this series because of priority production of current intelligence, insufficient personnel, or inadequate information. In particular, the economic and military aspects of the situation have not been adequately covered because of the lack of personnel specially trained in these fields.

2. FUTURE PRODUCTION.

It is believed that ONE staff intelligence should always include two series: (1) a scheduled production of brief but comprehensive reports, and (2) unscheduled production of special reports on specific developments of major import to the US security as they occur. The first series is necessary in order to ensure a well-rounded and continuous research program in which no significant aspect of the world situation is ignored or not reported upon. The second series must always be available to take care of unanticipated developments or special requests from the President, the NSA, SECDEF, etc.

A. Scheduled Production. The anticipated production of National Intelligence Surveys (NIS) will eliminate the necessity for the Situation Reports as now constituted. The NIS will furnish a means of accomplishing the results in 1-g-(1) and -(2) above. A new series should therefore be initiated which will present a more exhaustive analysis of the threatening or favorable factors affecting US security in each country or area of the world. It is suggested that this series be called National Intelligence Estimates (NIE). The outline of these Estimates should correspond exactly to the chapter headings of the NIS. At the present time this outline would be as follows:

Summary	
Section I	- Geographic
Section II	- Sociological
Section III	- Political
Section IV	- Economic
Section V	- Scientific
Section VI	- Armed Forces
Section VII	- Subversive
Section VIII	- Transportation and Communications

Each Section should present a brief but specific analysis of:

- (1) The factors under that heading which constitute threats to the national security.
- (2) The factors under that heading which would be favorable to the national security.

protection, from the viewpoint of US national security, of the factual material contained in a completed NIE. The Summary, which should be brief but not necessarily confined to two pages, should present an over-all estimate of the significant factors which represent potential threats or assistance to US security at the present time, within the next year, within the next five years, and within the next ten years.

b. Special Estimates. It is believed that this GNE series should be continued in its present form, but with more frequent and wider coverage of developments. It is anticipated that this will be possible under the proposed new organization.

3. RECOMMENDATIONS.

It is recommended that:

a. The Situation Report series as now constituted be continued pending the completion of National Intelligence Surveys.

b. As each National Intelligence Survey is completed, the Situation Report on that country or area be replaced with a National Intelligence Estimate as described above. Under this proposal the first NIE would appropriately cover the USSR when the Defense Project completes its work, presumably in the next few months.

c. The GNE Special Estimates be continued in their present form but expanded as to both quantity and scope in line with the capabilities of the new GNE organization.

25X1A

Chief, Projects Division
Intelligence Staff, GNE